

Do you know?



We are the **largest supplier**of wooden construction
material
in Europe



16% of total Stora Enso LTM sales (1 595 MEUR)



Year to date ROOC on targeted level of 18%

We have **outperformed**our Nordic peers on
operating profit margin
since 2014

Accelerating growth





- Leader in building components and systems
 - Target 750 MEUR sales
 - Annual growth 15%
- Leader in digitalised business processes in our industry
 - World class comparison
- Focus on value creation
 - Outperforming the industry since 2014

The world is changing – unique opportunity for wood





Urbanisation











Population growth and urbanisation











Eco awareness



Digitalisation

Income growth

Growing population

Changing lifestyles

17 November 2016 Stora Enso CMD

A fragmented global market with growth potential





Market size: 300 million m³ Market growth: 2-3% p.a.

European new construction*:

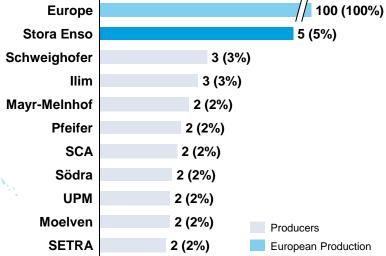
Market size: EUR 676 billion

Growth: h +3.5% p.a.



Top European producers Million m3: % of European production est 2015

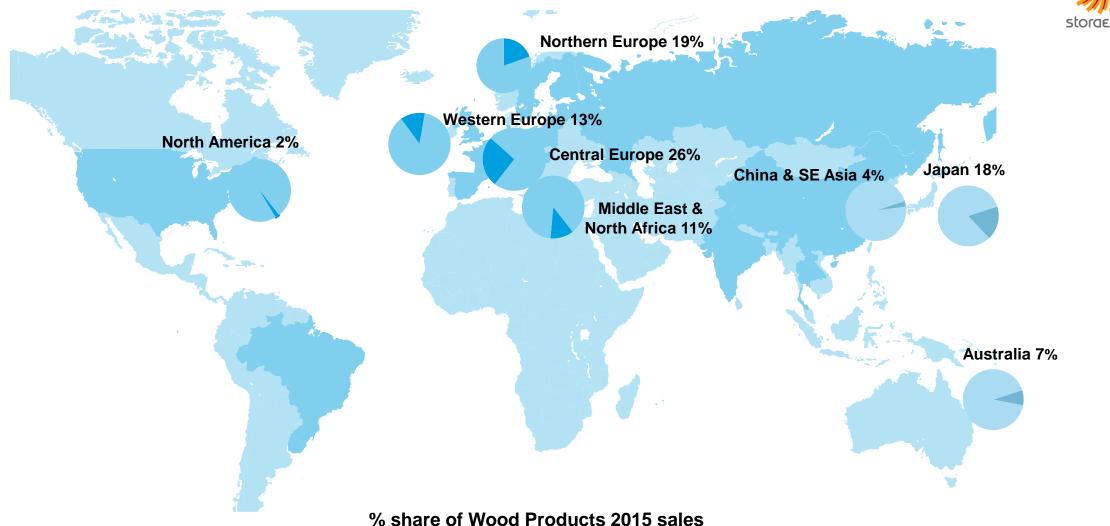
Million m3; % of European production est. 2015



^{*}Based on Euroconstruct total market covering 19 European countries Source: FAOSTAT, Euroconstruct 2016, Stora Enso Internal Estimates

Well positioned for further growth





Our operations are well positioned in Europe







3 800



20



EUR 1.6 billion

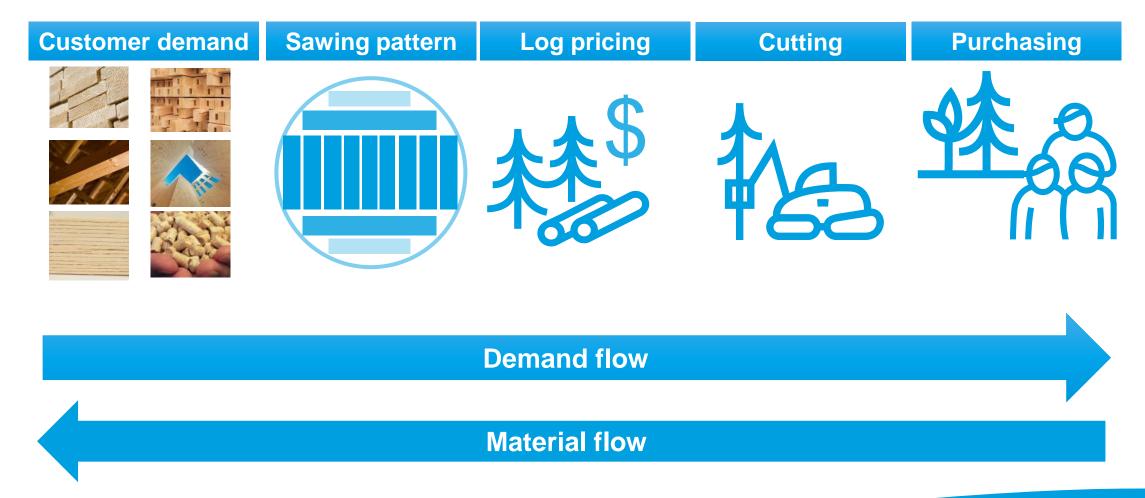


5.2 Mm³

Number of mills

Getting the right log is critical for profitability





From a classic sawn producer to a leading provider of innovative wood-based solutions





Classic sawn



CLT (Cross Laminated Timber)



LVL (Laminated Veneer Lumber)



Building Solutions



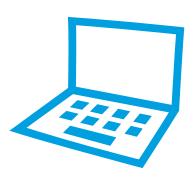
Industrial components



Construction beams



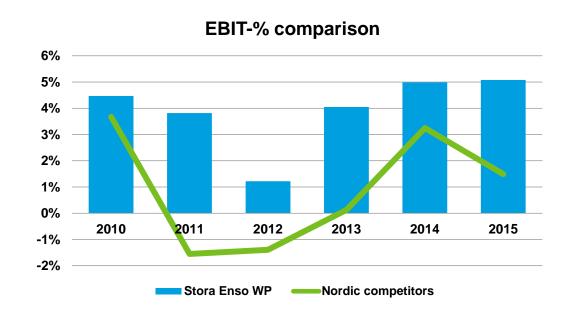
Pellets

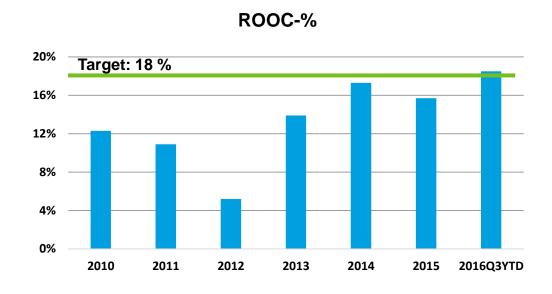


Online services and e-business

Solid performance – on track for 18% ROOC target

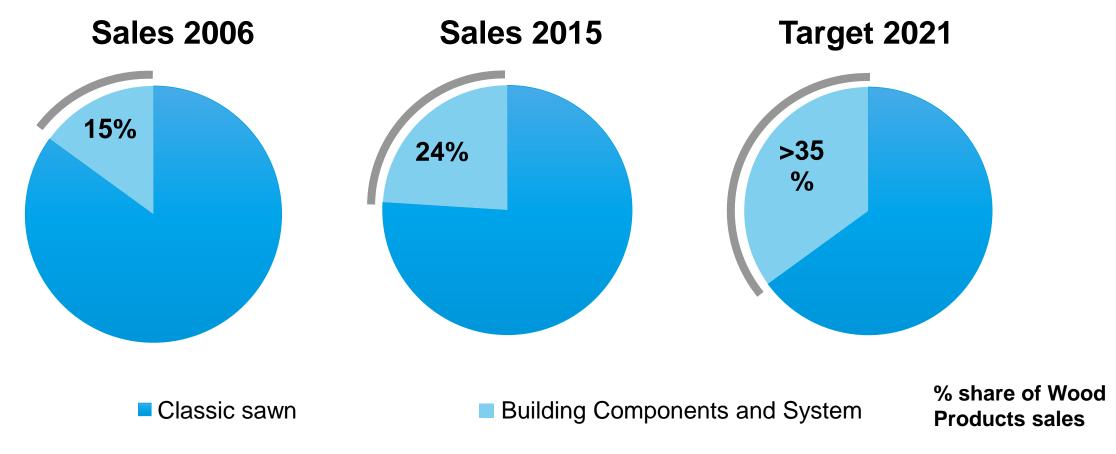






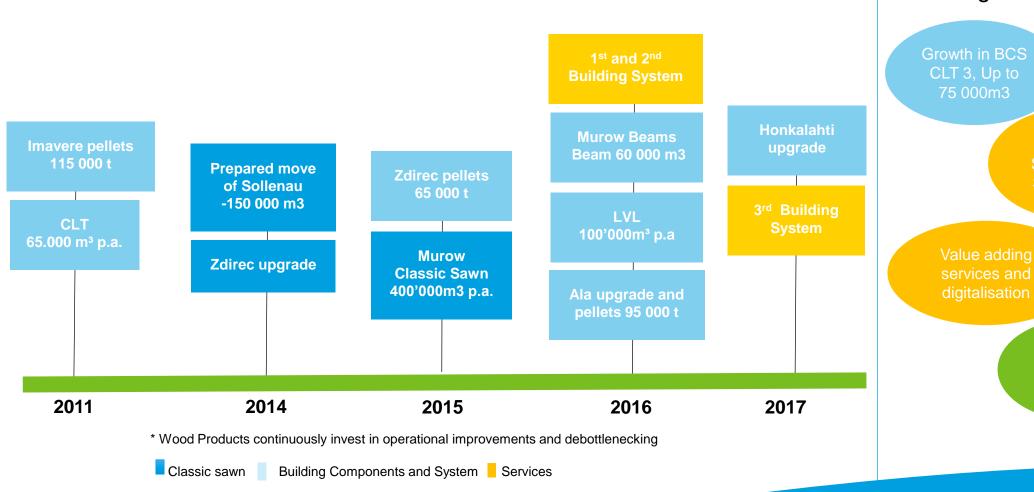
Transformation continues towards higher margin innovative solutions

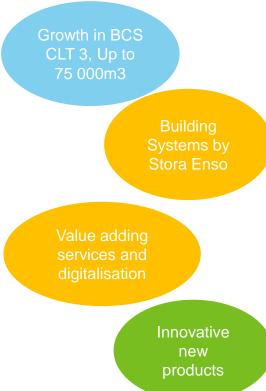




Robust pipeline of growth

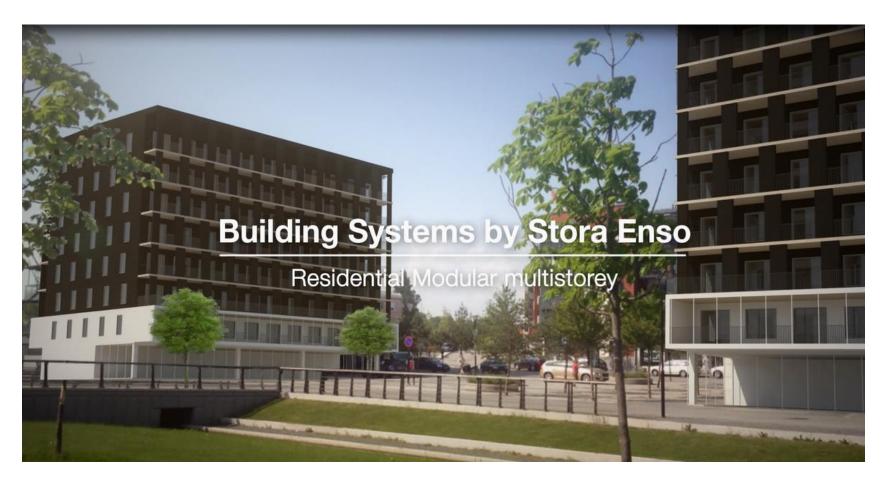






Building Systems driving growth





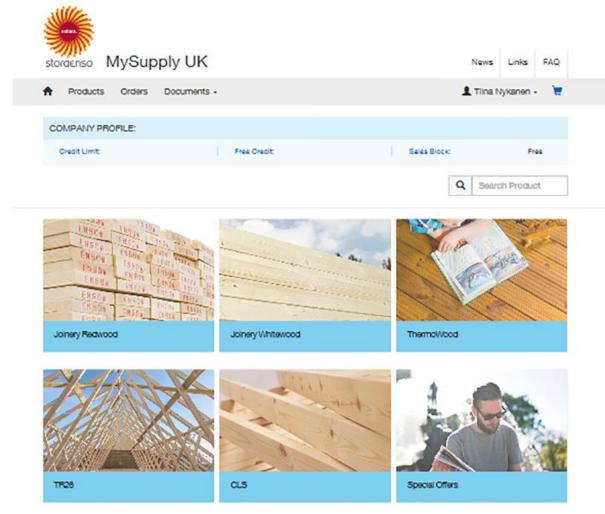


Residential multi storey modular construction



New ways of improving efficiency through digitalisation – supply chain "MySupply"







New ways of improving efficiency through digitalisation – Forest categorisation & log value





Buyer takes pictures



Pictures to cloud service









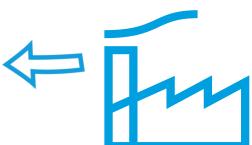


Cloud



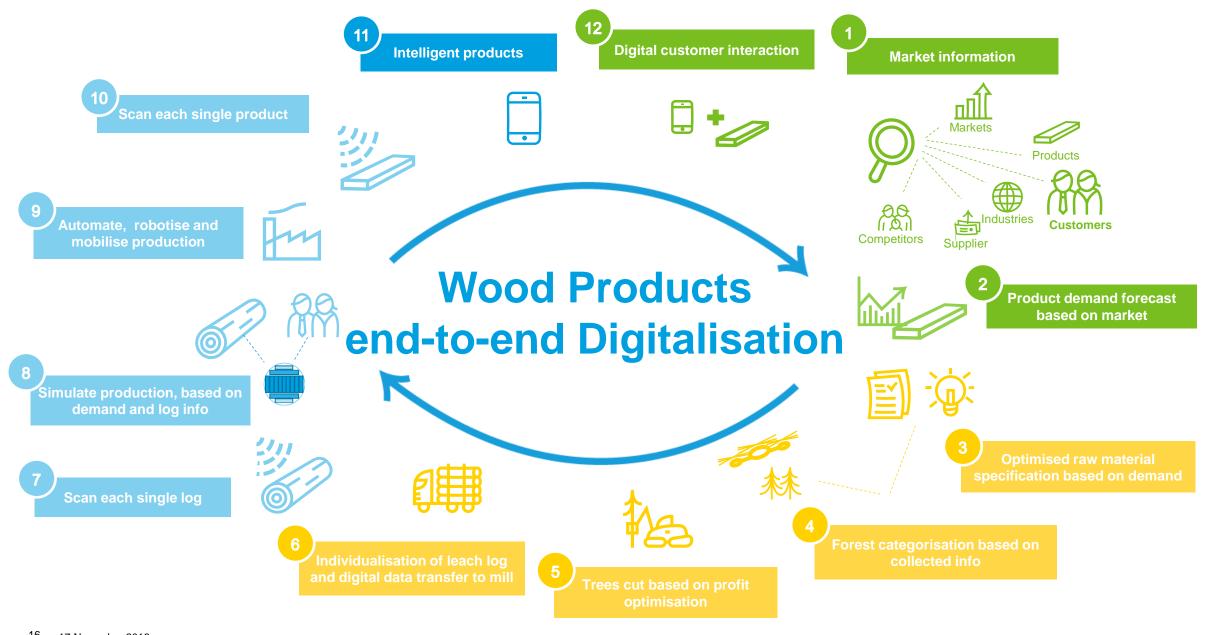


Results



ProCalc data -Value of logs

- Quality class
- Value for sawmills
- Pricing proposal for buyer



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Disclaimer



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Thank you!